



March 18, 2020

To Our Clients & Industry Partners,

In the midst of the unprecedented conditions driven by the spread of COVID-19, Anser Advisory has implemented protocols and business practices following government and client operating requirements to ensure the health and safety of our staff and their families as well as the communities where we and our clients operate.

As a result, we have implemented business practices and processes to ensure we can continue to serve our clients and partners as seamlessly as possible. Remote work and work from client sites have always been part of our approach to delivering services, and we are able to leverage our robust distributed technology platforms to seamlessly support the need for even more remote work due to the pandemic. Many of our services and clients also still require presence at our project sites. We remain committed to serving our clients and industry partners at project sites while following all protocols in place and maintaining social distancing whenever possible.

While the global situation remains fluid, we remain agile and steadfast in supporting our employees, clients, industry partners and broader communities. We wish everyone the best as we work together to overcome the challenge facing the country as a result of COVID-19.

We remain available to advise and manage your projects and programs to successful outcomes. Please do not hesitate to reach out to me or any member of our talented Anser team if we can further support you in any way.

In Gratitude,

Bryan Carruthers
CEO
Anser Advisory